# Minimization of Makespan Using Inverse Branch and Bound Heuristic 

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#### Abstract

The flow shop scheduling problem is categorized as NP hard in nature; it is difficult to solve using mathematical or computational aspect alone. This article aims to solve the Permutation Flow Shop (PFS) problem through an effective computational approach for minimizing the makespan. The mathematical model helps in finding the trigger jobs of each stage towards lower bound. In this search, a requirement of reduction in computational time is done through a inverse of branch and bound technique. The effect of mathematical approach through computational support and strong neighborhood search technique the benchmark problems are solved. From the results, it is noticed that the minimizing of makespan is successful achieved compared to existing approaches.


Key words: Branch and bound • Heuristic • Flowshop • Makespan

## INTRODUCTION

Scheduling is the process of arranging resources in production environment to perform a collection of task. It is the allocation of resources over time to perform a collection of tasks. Sequencing and scheduling are forms of decision making which play a crucial role in manufacturing as well as in service industries. In the current competitive environment, effective sequencing and scheduling has become necessity for survival in market place. Companies have to meet shipping dates committed to the customer, as failure to do so may result in a significant loss of good will. They also have to schedule activities in such a way as to use the resources available in an efficient manner. Shop floor is a production or manufacturing environment. The area in which manufacturing facility where assembly or production is carried out, either by an automated system or by workers or a combination of both. The shop floor may be include equipment, inventory and storage areas. The time it takes to complete a prescribed procedure. Process time is the period during which one or more inputs are transformed into a finished product a manufacturing procedure.

Types of shop floor are flexible flow shop, open shop, closed shop, hybrid flow shop and job shop. A flexible flow shop (FFS) consists of a flow line with
several parallel machines on some or all production stages. Multiple products are produced in such a flow line. While all the products follow the same linear path through the system, all of them may not visit all the stages of production. On each of the stages, one of the parallel machines has to be selected for the production of a given product. The production of a product consists of multiple operations, one for each production stage. When an operation is started on a machine, it must be finished without interruption. single machine flow shop is having one machine and $n$ jobs to be processed. Job shop is machine order can change and job order cannot be changed. It consists of $n$ jobs and $m$ machines each machine can handled at most one operation at a time. Each operation needs to be processed during an uninterrupted period of a given length on a given machine. Open shop is having there are machines and there is no restriction in the routing of each job through the machine. In other words, there is no specified flow pattern for any job. Closed shop is a job shop however, all production orders are generated as a result of inventory replenishment decisions. In other words, the production is not affected by the customer order.

The constrain of flow shop is job order may change and machine order could not be change. The flow of work is unidirectional. There are $n$ machines and $m$ jobs.

Each job contains exactly $n$ operations. The $i$-th operation of the job must be executed on the $i$-th machine. No machine can perform more than one operation simultaneously. For each operation of each job, execution time is specified. Operations within one job must be performed in the specified order. The first operation gets executed on the first machine, then the second operation on the second machine and so until the $n$-th operation. Jobs can be executed in any order, however. Problem definition implies that this job order is exactly the same for each machine. The problem is to determine the optimal such arrangement.

There are m machines in series and jobs can be processed in one of the following ways:

- Permutational: jobs are processed by a series of machine in exactly same order
- 2.Non-permutational: job are processed by a series of m machine not in the same order.
$\mathrm{r}_{\mathrm{i}}$ is the ready-time, release time, or arrival time. This is the time at which the job is released to the shop by some external job generation process. It is significant as the earliest time that processing of the first operation of the job could begin. $\mathrm{d}_{\mathrm{i}}$ is the due-date. This is the time at which some external agency would like to have the job leave the shop. It is the time by which the processing of the last operation should be completed. Waiting time is the amount of time a process has been waiting in the ready queue. $\mathrm{C}_{\mathrm{i}}$, is the completion time of the job i . The time at which processing of the last operation of the job is completed. $\mathrm{F}_{\mathrm{i}}$ is the flow-time of job i . The total time that the job spends in the shop. Flow time is also called manufacturing interval and the shop-time. Mean flow time is an average time spent by a job in the shop and comprises of processing time, waiting time and transfer time. Lateness is defined as difference between completion time and due date of the job. Lateness considers the algebraic difference of each job, regardless of the sign of the difference. Tardiness considers only positive differences. Job which are completed after their due date. Earliness considers only negative differences. Job completed ahead of their due dates. Make span is the time difference between the start and finish of a sequence of jobs or tasks.

Branch and Bound algorithmic technique to find the optimal solution by keeping the best solution found so far. The algorithm depends on the efficient estimation of the lower and upper bounds of a region/branch of the search space. The branch and bound method uses a sequence tree. Each node in the tree contains a partial sequence of jobs. For $n$ job problem there are $n-1$ number
of levels for a tree. At zero, root node will be placed with all $n$ empty sequence positions. At level 1 , there will be $n$ number of nodes. Each node will contain partial sequence of jobs. The first position in the sequence will be occupied by a job in numerical order. Similarly, each node at $(\mathrm{n}-1)^{\text {th }}$ level will be branched to ( $\mathrm{n}-2$ ) number of nodes. The process will continue till each node has exactly one leaf. Generation of all sequences is combinational in nature and, will result in enormous number of sequence even for small number of jobs. For example for a 10 job problem there will be 10 ! Sequences. To reduce the combinational effort, lower bound are calculated at every level for each node. The formula used to compute lower bound is pertinent to objective function of scheduling problem. Branching is carried out only from those nodes with minimum lower bound. By doing so, only small proportion of the nodes is explored resulting in fewer amounts of computations. The branch and bound (B\&B) method is applied in almost every scheduling problem.

Existing System: Generally the scheduling problems are classified as fixed batch size problem (static problem) and stochastic process problems (dynamic problem). In fixed batch size problem, the number machine may be single or many. If it is single then it is called as single machine problem. Most of the single machine problem is considered while considering a critical machine. In some rare cases the multi machine problems are considered with critical machine or special machine. This problem is routed to parallel, serious or hybrid shop. Flow shop manufacturing is a common production system found in many manufacturing facilities, assembly lines and industrial processes. A Permutation Flow Shop (PFS) is a shop design of machines arranged in series in which the jobs need to be processed in a same order without eliminating any machine. In industries, scheduling plays a vital role in finding better solution to achieve some criteria. It is known to be a tedious task. Therefore, many researchers focused their efforts on finding an optimal solution with acceptable aspects by using heuristics.

In 1954, a simple algorithm was framed by Johnson [1], for flowshop scheduling problems in the order of ' $n$ ' jobs in ' 2 ' machines. The NP-completeness of the flow shop scheduling problems had been discussed widely by Quan and Ling [2]. In 1965's Palmer [3] was the first to propose heuristic with a slope index procedure, which was an effective and simple methodology in tracing a better makespan. The significant work in the development of an efficient heuristic was done by Campell, Dudek and Smith [4]. Their algorithm consists essentially in splitting the ' $m$ ' machine problem into a series of an equivalent twomachine flow shop problem and solving it by Johnson's
rule. Dannenbring [5] had developed a procedure called 'rapid access', which attempts to combine the advantages of Palmer's slope index and CDS procedures.

Stinson and Simith [6] had proposed a radically different approach called travelling salesman problem with two steps. The solution was found to be better than Palmer [7] and CDS methods, but with increased computational effort.

Since the problem is known to be NP-hard, the metaheuristics are required efficiently to solve industry size problems. Thus, the meta-heuristic with search technique were developed to reach the near optimal solutions for the PFS problem [8]. For applying a search technique in a PFS, an initial solution is generated and then it applies a move mechanism to search the neighbourhood of the current solution to choose the better one [9]. An application to the PFS problem is proposed in various combinatorial optimization problems [10]. Pugazhenthi and Anthony propose a heuristic to minimizing the idle time, of critical machine when the material flows in manufacturing. In this paper they said the reduction of idle time, of critical machine indirectly minimizing the makespan [11, 12]. Schuster and Framinan [13] used the neighbourhood search technique which is specially designed for flow shop problems. This technique is better compared to other instances. A step of search starts with the current feasible solution $x^{a} X$ to which is applied a function $m^{a}$ $M(x)$ that transforms $x$ into $x^{\prime}$, a new feasible solution ( $x^{\prime}$ $=\mathrm{m}(\mathrm{x}))$. This transformation is called a move and $\left\{\mathrm{x}^{\prime}: \mathrm{x}^{\prime}=\right.$ $\left.\mathrm{m}(\mathrm{x}) ; \mathrm{x}, \mathrm{x}^{\prime} \in \mathrm{X} ; \mathrm{m} \in \mathrm{M}(\mathrm{x})\right\}$ is called the neighbourhood of x .

In this article an attempt to minimise the makespan of a PFS problem through the combined effect of mathematical and computational aspects through Inverse Branch and Bound (IBB) technique.

## Proposed System

 Assumptions:- The first machine is assumed to be ready whichever and whatever job is to be processed on it first.
- Machines may be idle
- Each job is processed through each of the $m$ machines once and only once. Furthermore a job does not become available to the next machine until and unless processing on the current machine is completed i.e. splitting of job or job cancellation is not allowed.
- In-process inventory is allowed. If the next machine on the sequence needed by a job is not available, the job can wait and joins the queue at that machine.


## Notations:

| $\mathrm{P}_{\mathrm{ij}}$ | Processing time of $\mathrm{j}^{\text {th }}$ job in $\mathrm{i}^{\text {th }}$ machine |
| :---: | :---: |
| Ti | $=$ Summation of processing time of N jobs in $\mathrm{i}^{\text {th }}$ machine |
| $\mathrm{a}_{\text {ij }}$ | $=$ summation of processing time of $\mathrm{j}^{\text {th }}$ job in $1^{\text {st }}$ to $(\mathrm{k}-1)^{\mathrm{th}}$ machine |
| $\mathrm{b}_{\mathrm{ij}}$ | $=$ summation of processing time of $j^{\text {th }}$ job in $(\mathrm{k}+1)^{\text {th }}$ to $\mathrm{M}^{\text {th }}$ machine |
| $\mathrm{A}_{\text {i }}$ | $=$ minimum of $\mathrm{a}_{\mathrm{ij}}$ for $\mathrm{i}^{\text {th }}$ machine |
| $\mathrm{B}_{\mathrm{i}}$ | $=$ minimum of $\mathrm{b}_{\mathrm{ij}}$ for $\mathrm{i}^{\text {th }}$ machine |
| $\mathrm{S}_{\mathrm{i}}$ | $=$ summation of $\mathrm{T}_{\mathrm{i}}, \mathrm{A}_{\mathrm{i}}$ and $\mathrm{B}_{\mathrm{i}}$ for $\mathrm{i}^{\text {th }}$ machine |
| LB | $=$ minimum of $\mathrm{S}_{\mathrm{i}}$ |
| Z | $=$ pivot machine |
| ZA, ZB | $=$ pivot jobs |
| k | $=$ representation of pivoting machine |
| i | $=$ representation of machine from 1to M . |
| j | $=$ representation of job from 1 to N . |

## Algorithm:

Step 1: Define the number of machines ' M ' and jobs ' N '.

Step 2: Assign the processing time of ' N ' jobs in ' M ' machines. And frame the PFS problem NxM matrix.

Step 3: Calculate $\mathrm{a}_{\mathrm{ij}}$ and $\mathrm{b}_{\mathrm{ij}}$ values using the equations (1) and (2).
$a_{i j}=\sum_{i=1}^{k-1} P_{i j}$
$b_{i j}=\sum_{i=k+1}^{m} P_{i j}$

Step 4: Calculate $\mathrm{T}_{\mathrm{i}}, \mathrm{A}_{\mathrm{i}}$ and $\mathrm{B}_{\mathrm{i}}$ values using the equations (3), (4) and (5)

$$
\begin{align*}
T_{i} & =\sum_{j=1}^{n} P_{i j}  \tag{3}\\
A_{i} & =\min \left(a_{i j}\right)  \tag{4}\\
B_{i} & =\min \left(b_{i j}\right) \tag{5}
\end{align*}
$$

Step 5: Calculate the $\mathrm{S}_{\mathrm{i}}$ values for ' M ' machines using the equation (6).
$S_{i}=T_{i}+A_{i}+B_{i}$
Step 6: Calculate the LB value for the NxM PFS problem using the equation (7).
$L B=\max \left(S_{i}\right)$
Step 7: Identify the Z machine by the below stated condition in equation (8).
if $\left(\mathrm{LB}==\mathrm{T}_{\mathrm{k}}+\mathrm{A}_{\mathrm{k}}+\mathrm{B}_{\mathrm{k}}\right) \quad$ Then, $\mathrm{Z}=\mathrm{k} ;$
Step 8: Identify the pivot jobs ZA and ZB using the condition stated in equation (9) and (10)
$\operatorname{if}\left(\mathrm{A}_{\mathrm{k}}==\mathrm{a}_{\mathrm{kj}}\right) \quad$ Then, $\mathrm{ZA}=\mathrm{j}$;
$\operatorname{if}\left(B_{k}==b_{k j}\right) \quad$ Then, $Z B=j$;

Step 9: Place the ZA and ZB pivoted jobs in the sequence under the condition, if the pivoted job is $\mathrm{ZA},(\mathrm{Z} \neq 1) \& \&$ $(\mathrm{ZA} \neq 1)$ then place the ZA at beginning of the sequence. If the pivoted job is $Z B,(Z \neq M) \& \&(Z B \neq N)$ then place the $Z B$ at end of the sequence.

Step 10: After the step 9 is successful eliminate the ZA and ZB jobs from the NxM PFS problem.

Step 11: Repeat the step 3 to step 10 , till $\mathrm{N}=1$.

Step 12: Arrange the jobs in a sequence according to the pivoting conditions.

Step 13: Find the makespan from the identified sequence.

## RESULTS AND DISCUSSIONS

The benchmark problems proposed by Taillard [14] are tested against the newly proposed heuristic (IBB heuristic) for the various sizes of the problems with 20,50 \& 100 jobs through $5,10 \& 20$ machines. The results obtained from the MATLAB environment for the CDS heuristic, Palmer heuristic and IBB heuristic are compared and tabulated in Table 1 to 9.

From the Table 1 to 9 , it can be seen that by finding the cumulative $\%$ of success of IBB in reaching the LB is better compared to others and it is shown in Table 10 and Fig. 1.

From the Table 10, the overall \% nearer to LB is calculated and it is shown in Fig. 2. It is observed that the IBB heuristic is better about $4.2 \%$ and $0.5 \%$ when compared to CDS and Palmer heuristics.

| Table 1: 20 jobs through 5 machines |  |  |  |  |
| :--- | :--- | :--- | :--- | :--- |
| Taillard Seeds | Lower Bound | CDS | Palmer | IBB |
| 873654221 | 1232 | 1409 | 1384 | 1336 |
| 379008056 | 1290 | 1424 | 1439 | 1360 |
| 1866992158 | 1073 | 1255 | 1162 | 1185 |
| 216771124 | 1268 | 1485 | 1490 | 1338 |
| 495070989 | 1198 | 1367 | 1360 | 1273 |
| 402959317 | 1180 | 1387 | 1344 | 1280 |
| 1369363414 | 1226 | 1403 | 1400 | 1303 |
| 2021925980 | 1170 | 1395 | 1313 | 1313 |
| 573109518 | 1206 | 1360 | 1426 | 1239 |
| 88325120 | 1082 | 1196 | 1229 | 1170 |

Table 2: 20 jobs through 10 machines

| Taillard Seeds | Lower Bound | CDS | Palmer | IBB |
| :--- | :--- | :--- | :--- | :--- |
| 587595453 | 1448 | 1829 | 1790 | 1752 |
| 1401007982 | 1479 | 2021 | 1948 | 1906 |
| 873136276 | 1407 | 1773 | 1729 | 1884 |
| 268827376 | 1308 | 1678 | 1585 | 1585 |
| 1634173168 | 1325 | 1781 | 1648 | 1597 |
| 691823909 | 1290 | 1813 | 1527 | 1518 |
| 73807235 | 1388 | 1826 | 1735 | 1628 |
| 1273398721 | 1363 | 2031 | 1763 | 1735 |
| 2065119309 | 1472 | 1831 | 1836 | 1831 |
| 1672900551 | 1356 | 2010 | 1898 | 1855 |

Table 3: 20 jobs through 20 machines

| Taillard Seeds | Lower Bound | CDS | Palmer | IBB |
| :--- | :--- | :--- | :--- | :--- |
| 479340445 | 1911 | 2833 | 2818 | 2571 |
| 268827376 | 1711 | 2564 | 2331 | 2236 |
| 1958948863 | 1844 | 2977 | 2678 | 2510 |
| 918272953 | 1810 | 2603 | 2629 | 2438 |
| 555010963 | 1899 | 2733 | 2704 | 2452 |
| 2010851491 | 1875 | 2707 | 2592 | 2370 |
| 1519833303 | 1875 | 2670 | 2456 | 2398 |
| 1748670931 | 1880 | 2523 | 2435 | 2383 |
| 1923497586 | 1840 | 2583 | 2754 | 2392 |
| 1829909967 | 1900 | 2707 | 2633 | 2372 |

Table 4: 50 jobs through 5 machines

| Taillard Seeds | Lower Bound | CDS | Palmer | IBB |
| :--- | :--- | :--- | :--- | :--- |
| 1328042058 | 2712 | 2920 | 2774 | 2735 |
| 200382020 | 2808 | 3032 | 3041 | 2987 |
| 496319842 | 2596 | 3034 | 2777 | 2789 |
| 1203030903 | 2740 | 3156 | 2860 | 2898 |
| 1730708564 | 2837 | 3188 | 2963 | 3013 |
| 450926852 | 2793 | 3154 | 3090 | 2852 |
| 1303135678 | 2689 | 2969 | 2845 | 2878 |
| 1273398721 | 2667 | 3236 | 2826 | 2745 |
| 587288402 | 2527 | 3255 | 2733 | 2634 |
| 248421594 | 2776 | 3167 | 2915 | 2820 |

Middle-East J. Sci. Res., 24 (11): 3469-3474, 2016

Table 5: 50 jobs through 10 machines

| Taillard Seeds | Lower Bound | CDS | Palmer | IBB |
| :--- | :--- | :--- | :--- | :--- |
| 1958948863 | 2907 | 3660 | 3478 | 3122 |
| 575633267 | 2821 | 3645 | 3313 | 3256 |
| 655816003 | 2801 | 3659 | 3321 | 3251 |
| 1977864101 | 2968 | 3707 | 3511 | 3220 |
| 93805469 | 2908 | 3664 | 3427 | 3118 |
| 1803345551 | 2941 | 3584 | 3323 | 3356 |
| 49612559 | 3062 | 3806 | 3457 | 3222 |
| 1899802599 | 2959 | 3758 | 3356 | 3102 |
| 2013025619 | 2795 | 3548 | 3414 | 3101 |
| 578962478 | 3046 | 3964 | 3104 | 3440 |

Table 6: 50 jobs through 20 machines

| Taillard Seeds | Lower Bound | CDS | Palmer | IBB |
| :--- | :--- | :--- | :--- | :--- |
| 1539989115 | 3480 | 4759 | 4272 | 4268 |
| 691823909 | 3424 | 4398 | 4303 | 4087 |
| 655816003 | 3351 | 4471 | 4210 | 4160 |
| 1315102446 | 3336 | 4776 | 4233 | 4062 |
| 1949668355 | 3313 | 4642 | 4376 | 4095 |
| 1923497586 | 3460 | 4505 | 4312 | 4013 |
| 1805594913 | 3427 | 4758 | 4306 | 4134 |
| 1861070898 | 3383 | 4554 | 4310 | 4033 |
| 715643788 | 3457 | 4470 | 4547 | 4157 |
| 464843328 | 3438 | 4549 | 4197 | 4115 |

Table 7: 100 jobs through 5 machines

| Taillard Seeds | Lower Bound | CDS | Palmer | IBB |
| :--- | :--- | :--- | :--- | :--- |
| 896678084 | 5437 | 5592 | 5749 | 5495 |
| 1179439976 | 5208 | 5657 | 5316 | 5389 |
| 1122278347 | 5130 | 5619 | 5325 | 5340 |
| 416756875 | 4963 | 5286 | 5049 | 5225 |
| 267829958 | 5195 | 5623 | 5317 | 5311 |
| 1835213917 | 5063 | 5259 | 5274 | 5233 |
| 1328833962 | 5198 | 5557 | 5376 | 5342 |
| 1418570761 | 5038 | 5509 | 5263 | 5303 |
| 161033112 | 5385 | 5821 | 5606 | 5686 |
| 304212574 | 5272 | 5740 | 5427 | 5342 |

Table 8: 100 jobs through 10 machines

| Taillard Seeds | Lower Bound | CDS | Palmer | IBB |
| :--- | :--- | :--- | :--- | :--- |
| 1539989115 | 5759 | 6858 | 6161 | 5937 |
| 655816003 | 5345 | 6284 | 5889 | 5523 |
| 960914243 | 5623 | 6609 | 6127 | 6134 |
| 1915696806 | 5732 | 6783 | 6313 | 6089 |
| 2013025619 | 5431 | 6436 | 6070 | 6019 |
| 1168140026 | 5246 | 6138 | 5870 | 5633 |
| 1923497586 | 5523 | 6456 | 6442 | 5738 |
| 167698528 | 5556 | 6602 | 6168 | 6279 |
| 1528387973 | 5779 | 6356 | 6081 | 6420 |
| 993794175 | 5830 | 6852 | 6259 | 6338 |

Table 9: 100 jobs through 20 machines

| Taillard Seeds | Lower Bound | CDS | Palmer | IBB |
| :--- | :--- | :--- | :--- | :--- |
| 450926852 | 5851 | 7586 | 7075 | 6769 |
| 1462772409 | 6099 | 7709 | 7058 | 6922 |
| 1021685265 | 6099 | 7481 | 7221 | 7030 |
| 83696007 | 6072 | 7895 | 7039 | 6907 |
| 508154254 | 6009 | 7657 | 7259 | 6730 |
| 1861070898 | 6144 | 7590 | 7109 | 7159 |
| 26482542 | 5991 | 8167 | 7279 | 7075 |
| 444956424 | 6084 | 7892 | 7567 | 7225 |
| 2115448041 | 5979 | 7604 | 7271 | 7095 |
| 118254244 | 6298 | 7965 | 7305 | 6893 |



Fig. 1: Comparison of heuristics based on the $\%$ nearer to LB


Fig. 2: Comparison of heuristics based on the $\%$ nearer to LB

| M X N | CDS | Palmer | IBB |
| :--- | :--- | :--- | :--- |
| $5 \times 100$ | $85.25 \%$ | $88.13 \%$ | $92.61 \%$ |
| $5 \times 50$ | $65.46 \%$ | $79.45 \%$ | $75.11 \%$ |
| $5 \times 20$ | $67.83 \%$ | $71.40 \%$ | $69.90 \%$ |
| $10 \times 100$ | $93.03 \%$ | $94.21 \%$ | $95.55 \%$ |
| $10 \times 50$ | $84.59 \%$ | $86.77 \%$ | $89.74 \%$ |
| $10 \times 20$ | $75.88 \%$ | $79.14 \%$ | $79.27 \%$ |
| $20 \times 100$ | $93.87 \%$ | $96.65 \%$ | $96.55 \%$ |
| $20 \times 50$ | $89.98 \%$ | $90.96 \%$ | $92.33 \%$ |
| $20 \times 20$ | $82.33 \%$ | $84.02 \%$ | $84.83 \%$ |
| Comparison of heuristics based on the overall \% nearer to |  |  |  |
| LB. |  |  |  |

## CONCLUSION

The attempt has been very successful made to find a best neighbour in a sequence to minimize the makespan of a flowshop problem. The newly proposed IBB heuristic performed well in achieving the above objective. This work was evaluated through a set of benchmark problems in MATLAB environment, which concludes IBB heuristic is better about $4.2 \%$ and $0.5 \%$ when compared to CDS and Palmer heuristics. In further, the performance of IBB heuristic is to be increased by applying a advanced optimization technique like genetic algorithm.

Future Work: In further, the performance of IBB heuristic is to be increased by applying a advanced optimization technique like genetic algorithm. A case study is going to carried out in a manufacturing industry and test the effectiveness of the heuristic.

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